

WelcomeNEW MEMBERS























Vermil, Inc.

Meeting Sponsors THANK YOU















Safety ShareDETECTING STROKES

The Every 40 seconds, someone in the United States has a stroke

(1) Every 3.5 minutes, someone dies of stroke

Every year, more than 795,000 people in the United States have a stroke

F.A.S.T. WARNING SIGNS

Use the letters in F.A.S.T. to spot a stroke

F = Face Drooping Does one side of the face droop or is it numb? Ask the person to smile.

Is the person's smile uneven?

A = Arm Weakness Is one arm weak or numb? Ask the person to raise both arms. Does one

arm drift downward?

S = Speech Difficulty Is speech slurred?

T = Time to Call 911 Send for a defibrillator if available



Meeting AGENDA

Welcome and Introductions

Safety Share

Approval of Meeting Agenda*

Approval of Minutes from Board Meeting Held May 4, 2022*

Executive Committee Report

Association Report

Audit and Finance Committee Report*

- Budget Presentation

Nominating Committee Report*

- Officers
- Audit & Finance Committee
- Executive Committee
- Directors

Adjournment





MINING: Center Stage GLOBAL IMPACTS ON MINING



Inflation Crisis



Ukraine Crisis



Global Energy Crisis

MINING: Center Stage DOMESTIC IMPACTS ON MINING



Commodity Prices



Production Costs



Inflation



Midterms

SHIFTING FOCUS: 53 DAYS TO GO

RETIREMENTS

REDISTRICTING

POLLING

MID-TERM ISSUES IN SPRING 2022...







AND NOW...

ELECTION ISSUES & CANDIDATES

VOTER INTENSITY

MORE POLLING

Biden Approval RatingWHAT DOES IT MEAN FOR THE MIDTERMS?

Jan 28, 2021

September 12, 2022

43.1%

APPROVE

Presidential job approval — particularly at this stage of an election — can serve as a proxy for understanding how the public feels about the party in power

53.5%

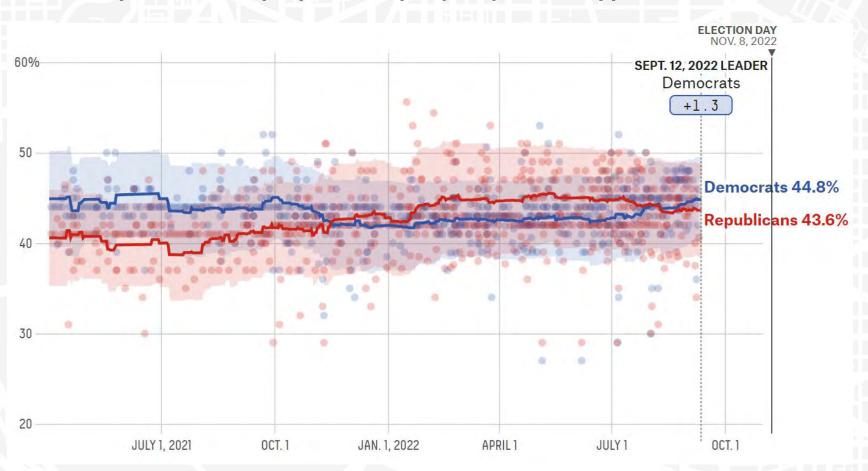
DISAPPROVE

Source: RealClearPolitics

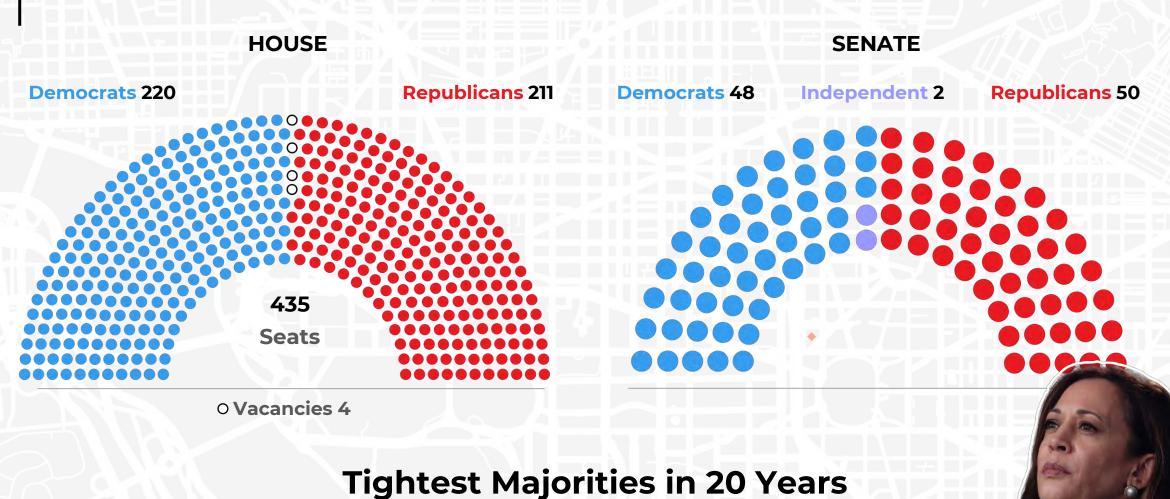


Generic Congressional Ballot DO VOTERS WANT REPUBLICANS OR DEMOCRATS IN CONGRESS?

Based on polls that ask people which party they would support in an election:



House & Senate MAJORITIES



Senate Tie-Breaker, Vice President Kamala Harris

Political Outlook SENATE COMPETITIVE RACES

		Toss Up	Lean R	Likely R	Solid R
IL Duckworth	NH Hassan +4 CO Bennet PA Fetterman +6.5	AZ Kelly +6 GA Warnock -0.5 NV Cortez Masto +2 WI Johnson -4.3	FL Rubio +2.3 NC Budd +0.6 OH Vance +2.4 olled seats are up for 6	election	AK Murkowski AL Open AR Boozman IA Grassley ID Crapo IN Young KS Moran KY Paul LA Kennedy MO Open ND Hoeven OK Lankford OK Open SC Scott SD Thune

Political Outlook HOUSE COMPETITIVE RACES

Likely	y D	Lean D	DT	oss Up	R To	oss Up		Lean R		kely R
AZ-04 Sta CO-7 Op CT-02 Co GA-02 Bis IL-11 Fo IL-14 Un MD-06 Tro NC-06 Ma NJ-03 Kir NJ-05 Go NM-03 Le NY-04 Op PA-12 Op	coen CA- courtney CA- courtney CA- concerned IL- cone MI- cone NY- courtney CA- cone IL- cone MI- cone NY- courtney CA- cone IL- cone MI- cone NY- courtney NY- courtney CA- cone CA- c	-09 Harder -47 Porter -49 Levin -05 Hayes -06 Casten -13 Open -03 Open -01 Open -03 Open -17 Maloney -19 Ryan -04 Open -06 New Seat -34 Merged Seat -07 Spanberger	CA-13 IL-17 IN-01 KS-03 ME-02 MI-07 MI-08 MN-02 NH-01 NH-01 NV-04 NY-19 OH-09 OH-13 OR-05 PA-08 PA-17 RI-02 TX-28 VA-02	Pappas Kuster Titus Lee Horsford Vacant Kaptur Open Open Cartwright Open Open Cuellar	CA-27 CO-08 NC-13 NE-02 NM-02 NY-22	Bacon Herrell	AZ-06 CA-41 CA-45 IA-03 NJ-07 NY-01 PA-07 TX-15 WA-03	Calvert Steel Axne Malinowski Open Wild Open	CA-03 CA-40 FL-07 FL-13 FL-15 FL-27 IA-01 IA-02 MI-10 MN-01 MT-01 NY-02	Kim Open

Political Outlook GOVERNOR RACE RATINGS

Solid D	Likely D	Lean D	Toss Up	Lean R	Likely R	Solid R
CA Newsom CO Polis HI Open IL Pritzker NY Hochul RI McKee - MA Open MD Open	CT Lamont MN Walz	ME Mills MI Whitmer NM Lujan Grisham OR Open PA Open D +6	KS Kelly NV Sisolak -0.4 WI Evers - AZ Open Tie	GA Kemp +5.5	AK Dunleavy FL DeSantis OH DeWine TX Abbott	AL Ivey AR Open IA Reynolds ID Little NE Open NH Sununu OK Stitt SC McMaster SD Noem TN Lee VT Scott WY Gordon

Source: Cook Political Report | September 12, 2022

NMA Political Action Committees COALPAC + MINEPAC

- Supporting allies, investing in the future
- **\$400,000** in contributions
- Bipartisan contributions
- 70+ total candidates supported



Follow the QR code to donate today!



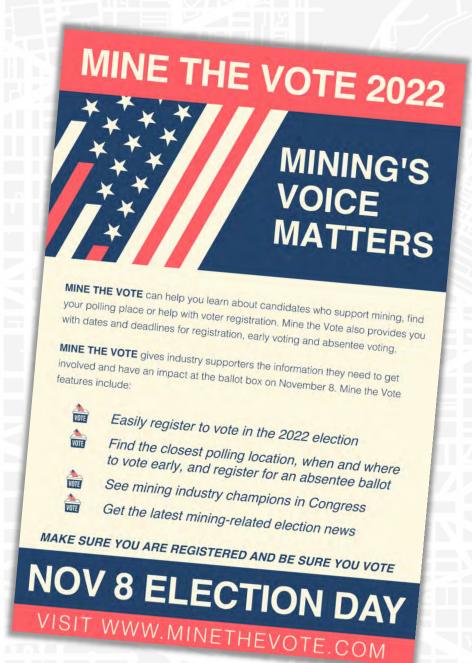


Mine the Vote YOUR LEADERSHIP ROLE

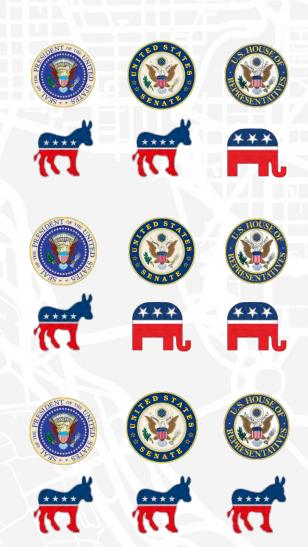
Employers are rated the **most credible** source for information about election issues affecting an employee's job, company and industry – *rated higher than media and political parties*.

Use **Mine the Vote** to provide your employees with election information related to the mining industry, including:

- Easily register to vote in the 2022 election
- Find the closest polling location, when and where to vote early, and register for an absentee ballot
- Get the latest mining-related election news



Possible Outcomes POST-MIDTERMS



Split Control of Congress

- Conflicting legislative priorities between a new Republican majority in the House and Democratic Senate
- New House oversight and investigations of the Biden administration
- Senate special focus on judicial confirmations

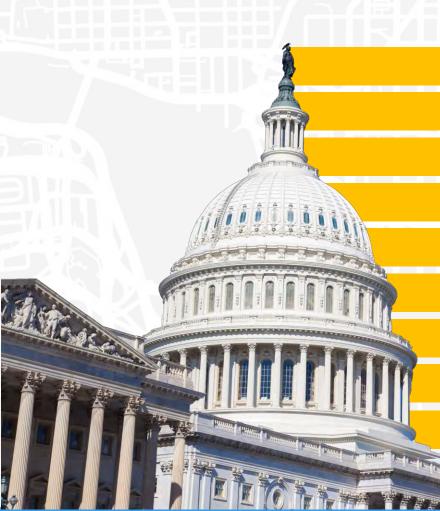
Republican Congress - Biden White House

- Congress will pass an agenda to differentiate itself from the administration's agenda
- New focus on policy and appropriations riders to counter administration's regulatory agenda
- Administration will be forced to substantially focus more on regulatory agenda

Status Quo

- New partisan reconciliation legislation and new threats to the filibuster
- Renewed legislative threats to mining
- Emboldened regulatory agenda





BIPARTISAN CONGRESSIONAL ALLIES

RULEMAKING ENGAGEMENT

TRADITIONAL AND NON-TRADITIONAL ALLIES

STATES

MEDIA

POLLING AND RESEARCH

THIRD PARTY ADVOCACY

GRASSROOTS

COURTS

Industry Priorities Take Center Stage KEY PERFORMANCE INDICATORS



TELLING OUR STORY YTD 2022



INFLUENCING STAKEHOLDERS 2022



DELIVERING VALUE 2022

267 Op-Eds 7.38 M Audience 206 Press 628 Tweets + Posts 5

President & 35 CEO Op-Eds

Media Audience 2,593 Video 1.3 M Followers 595 K

266 Administration 7,397 Congressional 385 State 79 Congressional Letters Contacts

2 Comments

Committee Meetings 42

Memos to Members 143

MINE Update 35



Build Back Better - Now Inflation Reduction Act AFTER 18 MONTHS...

- Build Back Manchin total: \$740 billion, down from \$3.5 trillion
- No new hardrock or higher coal royalties
- No new rental or claims maintenance fees
- No new coal severance tax, lease changes, deferred payment increase or repeal of royalty relief
- No hardrock dirt tax, regulatory changes or withdrawals
- 15 percent corporate alternative minimum tax on \$1 billion of book income (three-year average)
- Domestic sourcing for electric vehicles and components
- 10 percent production tax credit for critical minerals and 48C manufacturing tax credit for processing and refining of critical materials
- \$40 billion for new Department of Energy critical mineral lending
- \$250 billion loan guarantees for coal retrofits / emission reductions
- Long-term extension of 45Q and energy production tax credits
- Permanent extension of Black Lung Excise Tax prospectively



Permitting Reform WHAT NOW

- Manchin's deadline: September 30
- Applies to energy production
- Applies to all mining, extraction, beneficiation and processing of minerals

Components

- One Federal Decision timelines: two years for Environmental Impact Statement (EIS), one year for Environmental Assessment (EA)
- Limits on timing for lawsuits
- Presidential priority list



RICH NOLAN

August 23, 2022

The Honorable Joe Manchin U.S. Senate Energy and Natural Resources Committe 304 Dirksen Senate Office Building Washington, D.C. 20510

The Honorable John Barrasso Ranking Member U.S. Senate Energy and Natural Resources Committ 304 Dirksen Senate Office Building Washington, D.C. 20510

Dear Chairman Manchin and Ranking Member Barrasso

On behalf of the federal coal leasing members of the National Mining Association (NMA), I am writing to encourage the inclusion of provisions assisting coal production in the upcoming permitting improvement legislation. I appreciate the opportunity to contribute to your work

Throughout this Congress you have expressed concern over the slowness of leasing on federal lands for fossil fuel production and over the administration's approach to the federal oil and gas leasing program by advising the Department of the Interior (DOI) to "rethink its approach to energy policy to protect America's energy and national security. "On August 12, a judge in the U.S. District Court for the District of Montana issued an order reinstating a defunct Federal Coal was lifted by the Trump administration, and was not reinstated by the Biden administration. The federal judge reasoned that a reinstatement of the ban was appropriate because he believed the Trump administration did not conduct a sufficient review under the National Environmenta moratorium. This ruling - where a judge has usurped the role of the regulatory agencies and elected officials and directly engaged in policymaking – will have a chilling effect on energy markets at a time when the U.S. is sweltering under high summer temperatures and girding itself for an increasingly cold winter. With energy demand expected to remain extremely high power providers and grid operators across the nation have already begun notifying their regional customers of the possibility of rolling blackouts and capacity alerts

Even prior to this extremely flawed ruling, coal production on federal lands was encountering problems. Since the Bureau of Land Management initiated its open-ended review of the Federal Coal Leasing Program more than a year ago, there have been no new federal coal leases issued by the DOI. During Senate consideration of the Inflation Reduction Act, Senator Richard Shelby (R-Ala.) offered an amendment to require mandatory leasing for qualifying coal lease applications and additional approvals for mining activities for previously awarded coal leases. The inclusion of this provision and addressing DOI timelines and lead agency responsibilities would provide additional certainty to domestic producers and address the backlogs in

We have an opportunity to enact meaningful reforms and support reliable and affordable domestic energy for all Americans. As you work with your colleagues to develop legislation

NMA Letter Regarding Federal Coal Permitting August 23, 2022

addressing permitting improvements, I request that you work with the coal producing members of the NMA to address the negative repercussions of the recent reimposition moratorium on federal lands and the delays in permitting impacting

National Mining Association





August 23, 2022

The Honorable Joe Manchin U.S. Senate Energy and Natural Resources Committee 304 Dirksen Senate Building Washington, D.C. 20510

The Honorable Catherine Cortez Masto U.S. Senate Public Lands, Forests, and Mining 313 Hart Senate Office Building Washington, D.C. 20510

Dear Chairman Manchin and Chairwoman Cortez Masto,

On behalf of the hardrock members of the National Mining Association (NMA) and the Nevada Mining on behalf of the nargifick members of the valuation mining Association (NVMA) and the revolution mining Association (NVMA), we commend you for working on commonsense improvements to the nation's Association (NYMA), we commend you for working on commonsense improvements to the nation's permitting processes that are required for domestic hardrock mining. The applicability of the provisions permitting processes that are required for duments, naturals, the approximation of the provisions to all mining, extracting, beneficiating, and processing minerals is key language in the draft text, and we

Having reviewed draft versions of the permitting text, our organizations believe the following

- Ensure security of tenure. Recent decisions in years long litigation continue to threaten mining permitting certainty. Permitting certainty must also include security of tenure granting applicants the opportunity to prospecting, mining, or processing operations and uses of permitting land reasonably incident to prospecting, mining, or processing.
- Allow applicant involvement in Environmental Impact Statement (EIS) preparation. Amend language regarding roles and responsibilities of lead agencies, to allow them "to prepare any required environmental document or review and approve any environmental impact statement or environmental assessment prepared by a project sponsor, applicant, or contractor and to ensure that each environmental document is completed in accordance with this section and applicable Federal law." This is consistent with other responsibilities for a lead agency but allows project sponsors or applicants with the ability to further engage in the process to efficiently process permits in ways similar to other mining jurisdictions around the world.
- Ensure no inadvertent new time delays are created. Change some of the references to environmental assessments which apply to environmental impact statements. The aim of the draft text is to reduce rather than to impose additional burdens on the permitting process. For

liminate mitigation language



Regulatory WaveREMAINDER OF 2022

MINING ACTION STRATEGY TEAM (MAST) TRACKER



PASSWORD: MINING

- National Ambient Air Quality Standards (NAAQS) Particulate Matter
- Toxic Substances Control Act (TSCA) Risk Evaluation Procedures
- Modification of Clean Water Act (CWA)
 Nationwide Permits
- Coal Ash Legacy Impoundments
- Endangered Species Act (ESA) Critical Habitat
- Waters of the U.S. (WOTUS)
- Risk Management Program
- Fugitive Emissions
- Per-and Polyfluoroalkyl Substances (PFAS) Toxic Substances Control Act (TSCA) Reporting

- National Environmental Policy Act (NEPA) Step 2
- Endangered Species Act (ESA) Section 10
- Coal Ash Permitting Program
- Uranium Groundwater Protection
- Water Quality Standards for Tribal Reservations
- Black Lung Self-Insurance
- Per-and Polyfluoroalkyl Substances (PFAS) Toxics Release Inventory Rulemaking
- Per-and Polyfluoroalkyl Substances
 (PFAS) Comprehensive Environmental
 Response, Compensation, and Liability Act
 (CERCLA) Designation

- Mercury Air Toxics Standard (MATS) Supplemental Cost Finding
- Endangered Species Act (ESA) Compensatory Mitigation
- National Environmental Policy Act (NEPA) Greenhouse Gas Guidance
- Forest Service Locatable Minerals
- Clean Water Act (CWA) Protections for Historic Properties
- Mine Safety and Health Administration (MSHA) Silica
- Power Plant Effluent Limitation Guidelines
- Securities and Exchange Commission (SEC) Rulemaking
- National Emission Standards for Hazardous Air Pollution (NESHAP) Primary Copper Smelting

COAL POLICY

EPA Pivots Under West Virginia v. Epa

The Regan Plan

Congress of the United States Manhington, DC 20515

We write in regard to the November 23, 2000, application udminted by the Schree-Green Power State to test state, to the U.S. Environmental Princation Agency (1294) for an extension allowed under the co. pombastion and residual rule (CCR Rule) for melant important compliance.

De Valeres Green Pouse Station sensigiates en apounting retirement data for the plant and has requested has now year extension under the rich. Although EPA has not yet openad à Frant qualific common divides we believe it is important to promiserly address this application of the return for the requested common production of the COTK Ratio. The PAN has aboutly insense for the COTK Ratio The PAN has aboutly insense for the COTK Ratio The PAN has about the control of the COTK Ratio The PAN has about the control of the COTK Ratio The PAN has about the control of the COTK Ratio The COTK COTK RATIO CONTROL OF THE C

defined.

Key regional transmission operators (RTOs), Medouclined Independent Systems Operator (SMSO) and
PSM Interconnection (PSMs, laser standard transmiss to the EEA specialistic Communication (PSMs, laser standard transmiss to the EEA specialistic Communication (PSMs, laser standard transmiss to the EEA specialistics in their secretary standard transmission (PSMs, laser standard transmission (PSMs, laser standard position) and transmission (PSMs, laser standard position

PJM, which serves part of Kentucky, concluded its comments swriting BPA, "[T] he fiPA should not have wire a 135-day compliance period at such a finefrante could force planned outages to occur during commer profit months on the PJM system or give rise to other potential reliability sonorms."

On June 2, the North American Electric Reliability Corporation CEO Jun Robb was quoted in the Manhington Pour as onying, "We are ecolog these references (from cost plants) occur in a favor pure their expected." AllSO chief executive John Boar also commented for the story. "We are moving to that

direction (docarbonizing the electricity generating flort). Unfortunately, we are moving in that direction quite quickly, and I am worried about the transition."

With an enemy plants requesting extensions, and with national experts from RTOs, NERC, and With so many plants requesting extensions, and with unional expects from RTOs, NERE, and association representing the electric generating school trendy-viscing their concerns, we require that EVA provisit for agriculture from the second resource. Former States your full and the consideration. We also encourage LPA to halmage-union seek with the RTOs and electric agreement to be interest of the second resource of the second resource

We link forward to your response and effection to this crucial matter





Comments



United States Senate

The Honorable Michael S. Regan Administrator
US Environmental Protection Ago
1200 Pennsylvania Avenue, NW
Washington, DC 20004

I write today to share my concerns with the Euroconomical Postection Agency's VEPA Nove-Scood Selgibber Plani' proposal, the Feloral Infrastructure Time Addressing Regional Ce, Turneyers for the 2013 Chem Vanison.

EPA not more formad with infrastructure to found by Sundander, and expectfully read-EPA not more formad with infrastructure to the Conference of the Confer

The proposal is just one in a unito of plasmed regulators actions – part of EPA's no scalled
"Energic Generating Unit (CHA) Statespy" that will add note braiden and costs to the
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settlers are not component—condition of new regulations—of which the confirmation of the component—condition of the central statespy and component—condition of the central condition of the central statespare contribute to the condition of the central condition of the central

That said, we know that this Good Neighbor Plan—even in isolation, will have significant impacts if finalized. According to EPA's Regulatory Impact Analysis (RIA), the proposed to

the SC-CHEC with robust public organization that propositiveness to Congress, EPA should perference the SC-CHEC in this or any other referencing, in particular, the agency about one C in transfer of the state of t

SG-GIAI figures nee in a new expossible.

Finalizing the production of the Infrastructure of Infrastruct

I large EPA to not move forward with this proposed regulation that will shainer reliable ener-neuron, lacks rectnical justification for emissions control to large industry, and creates an fuerior to inflammature development. Thank you for your consideration.

Shelly Mone Capito

United States Senate

The Honorable Michael S. Regan U.S. Environmental Protection Agency 1200 Pennsylvania Ave., NW Washington, DC 20460

We write to express our concerns regarding the Environmental Protection Agency's (IPA) proposed Federal Implementation Plan (FIP) is important a: "Good Neighbor" plan for transport of conce in complainne with the 2016 some of Ambreas Art Quality Senandas (NAMS). The proposed PIP Secks to include a plan of the Crist State Air Pollution Rule ("ransport rule"), claiming that NOx rentitions from Wyoming and trital contribute to the formation of ground-level concer, and resulting protections are.

Under the proposed FIP, EPA seeks to require the manifestion of selective earlytic reduction (SEX) to code first electric generating units in Wyoring and this by 2006, while in juncting the NNA to the electric service of the electric service of the electric service service. The electric service is service that service services are the EPA's Regional Fize program. User to high cost of retrofitting an SEX service service service service service services service services. Sets for executing completions: with the professionally reserved interface of resilicate seast on redepoyers. Not to essential, sets of the service service service services are serviced interfaced or finallists of soft services. Treath centrols in SeX sets are set of the service service services are serviced services and services are serviced services. The service services are serviced services and services are serviced services. The services are serviced services are serviced services are serviced services are serviced services. The service services are serviced services are serviced services are serviced services are serviced services. The services are serviced services are serviced services are serviced services are serviced services. The services are services are serviced services are serviced services are serviced services. The services are services are serviced services are serviced services are serviced services. The services are serviced services are serviced services are serviced services are serviced services. The services are services are serviced services are services a Under the proposed FIP, EPA seeks to require the installation of selective catalytic redu stranded investment of those controls already installed.

In the event autilities are unable to bear the significant cost of an SCR, the proposed FP would alrease certainly force premature retirement or reduction in coal-fired generation and function an electrical grain alreade Sing peritonia schorage. In fact, the recent sensing from the North American Reliability grain alreade Sing peritonia schorage. In fact, the recent sensing from the North American Reliability peritors are sufficient to the sensitive sensitive sensitive sensitive or energy sensitive sensitive concerned that the proposed FP would exacerbeit generative short-flavor electric grains serving our states and result in realing outgoings for many of our conflictants. In it imperative that EPA engage our states and result in realing outgoings for many of our conflictants. In it imperative that EPA engage NERC and regional reliability coordinators to assess the impacts of this proposal on grid reliability. on utilities are unable to bear the significant cost of an SCR, the proposed FIP would almost

The IPA has falled to demonstrate that these controls would have a meningful or even measurable impact on regional azane levels. Despite IPA providing a have week extension of the comment period, states and utilities were given working inacepase time to analyze and emplicate the modeling model by IPA reported controlled them are not a regional to the reported of the reported to the regional to the reported of the regional to t events are more likely the main contributors to nonattainment levels, and clearly beyond the control of electric generating units.

Given these serious concerns, we respectfully request answers to the following no later than August

- Plasse describe EPA's modeling approach when preparing a proposed FIP
 Did EPA follow the standard approach and process for this proposed FIP?
 Did EPA consider the effect of the end of t
- Please list the criteria, in addition to interstate transport ozone, used to select sources for emissions reductions, and the extent to which each criterion contributed to the overall decision
- In 2008, EPA stated the agency believed "there may be geographically specific factors to. to 2000, Erro makes the agency between the same and chose not to apply eastern-focused efforts
 - What additional research has EPA conducted that informed the agency's decision to apply eastern-focused efforts to the West in this proposed FIP?
- Please detail to what extent the EPA considered unique geographical and topographical shallenges that contribute to elevated background exceet, including widdfress or either factors, and how this did or did not inform the agency's decision to include. Wyoming and Utuh in the

We believe that the proposed FIP represents a shortsighted policy proposal that will significantly We believe that the proposed FIP represents a shortsighted policy proposal that will significantly impact interprets and pure potentially life-in-tensing real-world impact to grant and proposal policy in the proposal policy in th



Congress of the United States Douse of Representatives

COMMITTEE ON ENERGY AND COMMERCE

July 12, 2022

Administrator

17.5. Environmental Protection Agency
1200 Perutsylvania Avenue, N.W.
Washington, D.C. 20460

Bucause of this and other troubling assessments, we wrote the Federal Energy Regulatory Commission (FERC) and the Department of Energy (DOE)² for information to help us assess what federal authorities are doing to prepare for and a tallowinst the insmediate risks to reliability this sammer. We also sughly information to assess what is being above to address the broader and growing trent of formeasting reliability risks across the moint a destrictive year.

We believe the Environmental Protection Agency (EPA) should also account for its plans as actions to help as assess factors behind both the immediate and the long-term risks to electri-reliability across the nation.

cent months, you announced a suite of EPA actions to target fossil faeled electric gen an "EGU Strategy," to drive the Biden Administrations climate agenda. This "EGU gy" includes many major new regulations now under development or proposed – the



SMEMILE

Steve Scaling

Bret Sather Sus M Bilinkis Gus M. Bilinkis

Bell Johnson

Levy Buchen

Earl Z Bully Carte

Dr. Neal P. Diam

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alan Wilson

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Congress of the United States



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Dozens of Republicans demand

Biden admin's plan for nationwide power crisis

26 Republicans say the last thing Americans need is for the EPA to 'press headlong into creating a major electricity crisis'

















Reliability Leveraging the ercot?







North American Elect

FRANK PALLONE, JR., NEW JERSEY

ONE HUNDRED SEVENTEENTH CONGRESS

CATHY MCMORRIS RODGERS, WASHINGTON

CHAIRMAN Congress of the United States

House of Representatives COMMITTEE ON ENERGY AND COMMERCE

2125 RAYBURN HOUSE OFFICE BUILDING WASHINGTON, DC 20515-6115 Majority (202) 225-2645

June 6, 2022

The Honorable Richard Glick Federal Energy Regulatory Commission 888 First Street, NE Washington, DC 20426

Dear Chairman Glick and Commissioners: Last week, the North American Electric Reliability Corporation (NERC) issued an alarming saessment, raising concerns about the reliability of the bulk power system for the upcoming

NERC reported that more than half the nation will be at elevated risk of power outages this NERC reported that more than that the nation will be at elevated that of power ounages this summer. This is because of insufficient resources to provide power to peoples' homes when the demand for power peaks during extreme weather conditions.

The electricity resource shortfall is estimated to be even worse for customers living in a large region in the middle of the nation, extending from Wisconsin to Louisiana, where the report warns about outages during normal summer conditions.

Other authorities, including grid operators' and officials in Texas and California continued the Other numorities, including grid operators, and otherals in Texas and California continued the largest threats. The Electric Reliability Council of Texas (ERCOT) has already issued conservation. inceas. The Electric Renaming Council of Texas (EREAL) and already 1950ed conservational lefts this year, warning of potentially inadequate generation capacity. California energy

North American Electric Reliability Corporation, (May 2022), 2022 Summer Reliability Assessment, NERC, M. 2022. https://www.nerc.com/purR.APA/ra/Reliability/920Assessments/920DL/NERC_SRA_2022.pdf. NORTH American Electric Reliability Corporation, (May 2022), 2023 Summer Reliability Assessment: Electric Reliability Corporation, (May 2022), 2023 Summer Reliability Assessment: Fluency Companion, With American Science, May 2022.

North American Electric Reliability Corporation, (May 2022). 2022 Summer Retraining Assessment Proceedings of the State Principles of the State Pri Haust, Ammerine. Encursing amorange warnings know extense 1/20; d me supper/leview weij com/intrides/electricity-shortage-warnings-grow-across-1/4; 1165/200238075:«15-wagpt 77k-975-gpg/kreflink-share_mobilewebshare

ene potential to pose

Ioint Comments of the Electric Reliab Interconnected, and the Southwest P

June 21, 2022

SUBMITTED VIA REGULATIONS GOV

Scott Mathias, Director, Air Quality Policy Division U.S. Environmental Protection Agency 1200 Pennsylvania Avenue NW Washington, DC 20460

RE: EPA Doeket ID No. EPA-HQ-OAR-2021-0668; Federal Implementation Plan Addressing Regional Ozone Transport for the 2015 Ozone National Ambient Air Quality Standard

Electric Reliability Council of Texas, Inc. (ERCOT) respectfully submits these comments regarding the Environmental Protection Agency's (EPA) proposed Federal Implementation Plan Addressing Regional Ozone Transport for the 2015 Ozone National Ambient Air Quality Standard ("Transport FIP"), which was published in the Federal Register on April 6, 2022. As further explained in this letter, ERCOT is concerned that the Transport FIP will lead owners of certain electric generating units (EGU) powered by fassil faels to retire those units rather than install prohibitively costly Selective Catalytic Reduction (SCR) technology

AMERICA'S POWER



March 25, 2022

U.S. Environmental Protection Agency Office of Land and Emergency Management, Docket ID No. EPA-HQ-OLEM-2021-0590 1200 Pennsylvania Avenue NW Washington, DC 20460

"Proposed Decision: Proposed Denial of Alternative Closure Deadline for General James M. Gavin Plant"

America's Power and the National Mining Association submit the following comments regarding the Gavin docket cited above. We are national trade associations whose members are involved in the coal supply chain which encompasses coal-fired power plants, coal production, coal transportation, and encompasses coarried power plants, coar production, coar transposses and equipment manufacturing. Coal-fired electricity generation is essential because it is reliable, resilient, affordable, fuel secure, promotes energy security, and provides optionality. We support environmental progress and a gradual grid transition that maintains electric reliability, resilience, fuel assurance, and affordable electricity

Although our comments are directed to the Gavin docket, they provide a broader perspective on EPA's decisions over the coming months to either grant or deny requests to extend deadlines to close surface impoundments at Gavin and other affected coal-fired power plants. These decisions by the agency will affect the operation and life span of 54 coal-fired power plants for whom EPA is considering deadline extensions. We commend EPA for providing an opportunity to request deadline extensions but urge the agency to grant these requests to avoid jeopardizing the reliability and resilience of the grid caused by forced idling or premature retirements of coal plants. Because EPA will be adopting other regulations that affect the coal fleet, we also urge EPA to carefully consider the collective impacts of these regulations on grid reliability and resilience.

EPA issued proposed decisions in early January related to its deadline for closing unlined surface impoundments that contain coal combustion residuals (CCR) and non-CCR materials at eight coal-fired power plants. The agency had established April 11, 2021, as the deadline for affected plants to stop placing CCR and non-CCR wastes in unlined surface impoundments and begin closure of those impoundments. MIDCONTINENT INDEPENDENT SYSTEM OPERATOR (MISO)

JUNE 21, 2022, COMMENTS ON PROPOSED FEDERAL IMPLEMENTATION PLAN ADDRESSING REGIONAL OZONE

TRANSPORT FOR THE 2015 8-HOUR OZONE NAAQS.

Docket ID No. EPA-HQ-OAR-2021-0668

87 Federal Register 20,036 (April 6, 2022)

The Midcontinent Independent System Operator ("MISO") offers these comments on the proposal by the United States Environmental Protection Agency ("EPA") to promulgate a Federal Implementation Plan ("FIP") Addressing Regional Ozone Transport for the 2015 Ozone National Ambient Air Quality Standard ("NAAQS"). 87 Fed. Reg. 20,036 (April 6, 2022). The comment period on this proposal has been extended to June 21, 2022. 87 Fed. Reg. 29,108 (May 12, 2022).

By way of background, MISO is a not-for-profit, member-based regional transmission by way to eachgoome, and a second by the Federal Energy Regulatory Commission organization ("RTO") accepted and supervised by the Federal Energy Regulatory Commission (*FERC") that serves more than 42 million customers. MISO's footprint ranges from Texas in the south, Montana in the west, and Ohio-Indiana line in the east.



elivers power from the high-voltage transmission grid to local distribution utilities. ponsible for delivery to end-use customers. MISO is separate and independent

L NOTICES OF FIGE



UNITED STATES OF AMERICA U.S. ENVIRONMENTAL PROTECTION AGENCY

Federal Implementation Plan Addressing Regional Ozone Transport for the 2015 Ozone National Ambient Air Quality Standard EPA-HQ-OAR-2021-0668

COMMENTS OF PJM INTERCONNECTION, L.L.C.

PJM Interconnection, L.L.C. ("PJM") submits these comments in response to the

Environmental Protection Agency's ("EPA") proposed rule in the above-referenced docket

("Proposed Rule"). Certain features of the Proposed Rule have the potential to trigger material impacts to the reliability of the bulk electric system. PJM submits these comments? to explain

the reliability challenges associated with the Proposed Rule and to propose for EPA's further

- addition of a dedicated bank of reliability allowances to address seasonal
- addition of a reliability-based "Reliability Safety Valve" ("RSV") to support short-term reliability needs on the bulk electric system;
- elimination or substantial modification of dynamic budgeting, because, if allowed to remain, it will unnecessarily reduce the ability of capacity resources to operate;
- recognition of the potential cost impacts associated with purchasing allowances

Federal Implementation Plan Addressing Regional Ozone Transport for the 2015 Ozone National Ambient Air Quality Standard, Proposed Rule, EPA-HQ-OAR-2021-0668, 87 Fed. Reg. 20,036 (Apr. 6, 2023), ("Proposed Rule")

2 PJM, through the ISO/RTO Council, and the EPA previously collaborated during the development of a PJM, through the ISO/RTO Council, and the EPA previously collaborated during the development of the Clean Power Plan to incorporate a "Reliability Safety Valve" into the final regulation in order to allow the Clean Power Plan to incorporate a "Reliability Safety Valve" into the final regulation in order to allow the Clean Power Plan to incorporate a "Reliability Safety Valve" into the final regulation of the Clean Power Plan to incorporate a "Reliability Safety Valve" into the final regulation in order to allow the Clean Power Plan to incorporate a "Reliability Safety Valve" into the final regulation in order to allow the Clean Power Plan to incorporate a "Reliability Safety Valve" into the final regulation in order to allow the Clean Power Plan to incorporate a "Reliability Safety Valve" into the final regulation in order to allow the Clean Power Plan to incorporate a "Reliability Safety Valve" into the final regulation in order to allow the Clean Power Plan to incorporate a "Reliability Safety Valve" into the final regulation in order to allow the Clean Power Plan to the Clean Plan t the Crean Power Pian to incorporate a "Renability Sarety Varve" into the mai regulation in order to allow operation of generation units needed for reliability. Carbon Pollution Emission Guidelines for Existing Operations. Electric History Generation Units: Final Bule EPA_MC_OAR_2013_0605_80 Fed operation or generation units necessor for renaturity. Catous routings emission consecutors for examing Stationary Sources: Electric Utility Generating Units, Final Rule, EPA-HQ-OAR-2013-0602, 80 Fed. Stationary Sources: Electric Utility Utilitrating Utilis, Final Australia, Reg. 64,662, 64,877-79 (Oct. 23, 2015) ("Clean Power Plan").

ng Regional Ozone '..... must be addressed."

endent System Operator, PJM -0668, June 21, 2022



Coal Messaging Takes Center Stage

June Polling for the NMA

8 in 10 voters

want the U.S. government to take action to prevent premature closings of functioning power plants until replacement generating capacity is built and online

9 in 10 voters

are concerned about rising electricity rates

6 in 10 voters

agreed the U.S. should ramp up coal production to help wean Europe off of Russian coal

MORNING CONSULT

The Washington Times

Inflation Reduction Act could threaten U.S. power systems

INSIDESOURCES Creating Our Own Electricity Crisis

Boston Herald Opinion: Coal Is at the Heart of Efforts Overseas to Keep the Lights On

THE INTERCURY Guest column: Europe's energy crisis offers bleak warning for U.S.

The Intelligencer.
Wheeling News-Register

U.S. Should Begin Exporting More Coal to European Nations

The Washington Times

An electricity crisis of our own making

If it feels like the reliability of the nation's power supply is eroding, that's because it is

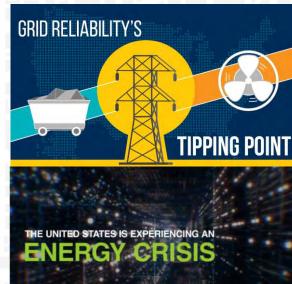


Amidst Soaring Summer Heat and Electricity Prices, Rolling Blackouts are Coming

For all of the focus on energy policy in Washington, attention to the unfolding GRID RELIABILITY CRISIS remains alarmingly absent

Grid Reliability is at a Tipping Point this Summer

Author: Rich Nolan





White House Interagency Working Group (IWG) MINING REFORM

PURPOSE •

 To evaluate potential reforms to hardrock mining laws and regulations, including financial assurance and permitting policies

SCOPE

- Conversion to leasing system
- Imposition of royalties
- Changes to financial assurance requirements
- Use of international standards and best practices

NMA ** ENGAGEMENT **

- Interagency Working Group kickoff meeting May 10, 2022
- Regular communications on next steps
- July roundtables
- August 16 meeting with Interagency Working Group on NMA comments
- NMA August 30 comments highlighting importance of domestic mining and processing to secure mineral supply chains
- Inclusion in September Interagency Working Group subgroups on specific topics

TIMING

 Interagency Working Group to recommend changes to Congress on the Mining Law by Nov., and proposed regulations by end of 2022, but timeframes are likely to slip



















White House Interagency Working Group **BIPARTISAN COMMENTS**

Congress of the United States Mashington, DC 20515

August 30, 2022

The Honorable Deb Haaland Secretary U.S. Department of the Interior 1849 C Street, N.W. Washington DC 20240

Dear Secretary Haaland,

The Interagency Working Group (IWG) on reforming hardrock mining laws, regulations and permitting policies announced in February, allows stakeholders and interested individuals and permuting powers administer in recording, anows suscenduces and interessed into throughout the country to respond and contribute to new recommendations from this administration. The pandemic and geopolitical instability have provided Americans with administration. Ine pandemic and geopolitical instability have provided Americans with sobering examples of the value of strengthening supply chains including for minerals key to new technologies, infrastructure, energy production, manufacturing, and national defense, among

As the IWG considers a variety of views, recommendations, and policies to formulate its own recommendations, we would suggest that the IWG consider the following principles in

- Promote the development of domestic mineral resources in a timely, safe and
- remove one development or nomeone mineral resources at a unity, said and environmentally sustainable manner pursuant to U.S. world-class standards. Recognize the urgency of securing American production of minerals to reduce our production. retiance on China and other undependable foreign supply chains for minerals and
- Ensure valid concerns about environmental protection are fully considered and addressed ensure value concerns about environmental processor are many constituted and while preventing permitting process delays which unnecessarily increase the cost of a mining project and can trap mining projects in a limbo of duplicative, unpredictable and
- enunes review without a decision point.

 Acknowledge the important role of western mining states and other states with major ACEAROWICEGE me important rote or western imming states and other states with impor-mining projects in partnering with the federal government in the development of minerals
- Increase coordination and reduce duplication between federal and state agencies and Encourage greater mapping of U.S. minerals resources.
- Steer clear of changes to U.S. Mining Law that make new and existing projects over creat or stranges to 0.5, straing case that make new and existing projects unworkable by undermining the regulatory certainty needed to attract the large capital investments required to bring mining projects into operation.

 Propose an all-encompassing strategy that includes coordination with allied nations response in an encompassing strongy that members coordination with anneal matter sharing U.S. values, investments in human capital, minerals recycling, and innovative

We believe the IWG has the opportunity to propose positive, forward-leaning we renew in two has the opportunity to propose positive, torward-reaning recommendations that meaningfully support new U.S. production and processing of needed reconstruction that meaning any support new C.S. production and processing of necessing in metals to meet the current and coming demand for increased mineral use and reach and maintain essential U.S. competitive advantages all while ensuring U.S. labor, environmental, and mattranti sossumati v.o. compositive auximages an wine vitatuing v.o. moor, cirric safety standards. We appreciate the opportunity to contribute to the IWG process.

Catherine Cortez Masto

Jacky Rosen United States Senator

Blake Moore

Eric Swalwell
Member of Congress

Henry Lellar Henry Chellar Member of Congress

Jun Costa

Eusie le

Cathy McMorris Rodgers

Lisa Murkowski United States Senator

John Barrasso, M.D. United States Senator

Michael S. Lee United States Senate

Pete Stauber Member of Congress

Want Sturlause Dan Newhouse

Mark Amodei Member of Congress

Brue West Bruce Westerman Member of Congress

Member of Congress



GRASSROOTS ACTIVATION

2.6K

SUPPORTER COMMENTS



Top industry group raises alarm on future of green energy: 'Has now become a crisis'

The U.S. has a 'broken and cumbersome' permitting process, the the National Mining Association president tells FOX
Business

Recent Minerals Incentives

PROCESSING, REFINING, RECYCLING

- **\$1 billion** for Defense Production Act for production and processing of strategic and critical minerals for battery manufacturing
- \$40 billion for Department of Energy Loan Program Office for critical mineral production
- \$3 billion for Department of Energy Advanced Technology Vehicles Manufacturing Loan program for mineral production for electric vehicle components
- 45X new 10 percent Production Tax Credit for cost of production of critical minerals listed in the bill through 2032 with direct pay for the first five years
- 48C manufacturing tax credit applicability to processing, refining or recycling critical materials







Minerals Messaging Takes Center Stage

America's electric vehicle ambitions reno gazette journal need American mining

Forbes

America's Mineral And Metal **Insecurity Is A National Security** Threat. It Doesn't Have To Be.



Adapting to Reliance on Imports of **Battery Metals Is Dangerous**



America's EVs shouldn't rely on Chinese slave labor



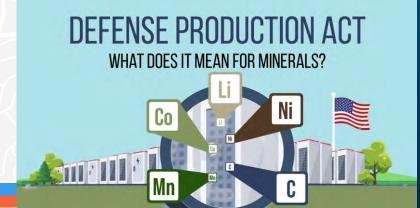
Top industry group raises alarm on future of green energy: 'Has now become a crisis'

Defense Production Act - What Mine Permitting is the Does it Mean for Minerals?

Author: Rich Nolan

Foundation of the Supply Chain

Author: Rich Nolan





HOW TO WIN THE GLOBAL MINERALS RACE

Global events have sent the price of mineral commodities soaring. This combined with the growing demand for minerals is exacerbating stressed supply chains and limited production capacity. The

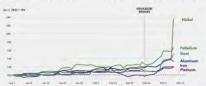




















Cross-Cutting SECURITIES AND EXCHANGE COMMISSION

Congress of the United States Mashington, DC 20515

June 15, 2022

The Honorable Gary Gensler U.S. Securities and Exchange Commission 100 F Street NE Washington, D.C. 20549

Re: File No. S7-10-22, the Enhancement and Standardization of Climate-Related Disclosures for Investors

Dear Chair Gensler,

We write regarding the Securities and Exchange Commission's requiring publicly traded companies to disclose extensive climate "climate risks." The proposed rules exceed the SEC's statutory a misappropriate the SEC's rulemaking authority. Congress did not policy nor to be the final arbiter of businesses' strategies to comb what these rules will do. We call on the SEC to rescind the pro-

As you know, the "SEC's long-standing tripartite mission to pro orderly, and efficient markets, and facilitate capital formation work. Congress passed the Securities and Exchange Acts of 193 implement a disclosure-based regime that facilitates - not partie the investment decision-making process. Over the last 80 plus this statutory directive through a principle-based approach to m on companies to determine what is material to investors, not the SEC.

This principles-based disclosure regime enables companies to choose how best to comply thrive under those polices. Investors decide whether they want to back those strategies. proposed climate rules shift the SEC's rulemaking authority, taking a novel, activist climate policy. This far exceeds the SEC's authority, jurisdiction, and expertise. As will deservedly draw legal challenges, it also puts our time-tested approach to capital as well as the agency's independence and credibility, at risk.

We call on you to rescind these proposed climate rules and to respect the statutory Congress placed on the SEC in the '33 and '34 Acts. It is Congress' job to set our policy, not the job of unelected regulators. The SEC should focus on its core miss investors; maintaining fair, orderly, and efficient markets; and facilitating capital for rather than a far-left social agenda.



Corporate Backlash Over SEC Climate Plan Takes Shape

THE WALL STREET JOURNAL. 🚟

Carol D. Miller Member of Congress Builde

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PATRICK Homsen

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Wall Street Rails Against Costs of Chairman Gary Gensler's Regulatory Agenda at SEC



Cross-Cutti-

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AMENDMENT TO DIVISION E OF RULES COMMITTEE PRINT 117-55 (INTERIOR AND ENVIRONMENT APPROPRIATIONS DIVISION)

OFFERED BY MR. NEWHOUSE OF WASHINGTON

At the end of division E (before the short title), insert the following:

- SEC. ____. None of the funds made available by this 2 division may be used to develop, propose, finalize, im
- 3 ment, enforce, or administer new regulations revising
- 4 definition of the term "waters of the United States
- 5 used in the Federal Water Pollution Control Ac
- 6 U.S.C. 1251 et seq.), during the period beginning
- 7 date of enactment of this Act and ending on Ju 8 2023.



urisdictic Feb. 7,

> nterim ning

Congress of the United States Washington, DC 20515

March 8, 2022

The Honorable Michael S. Regan Administrator U.S. Environmental Protection Agency 1200 Pennsylvania Avenue, NW

Washington, DC 20004

The Honorable Michael L. Connor Assistant Secretary of the Army for Civil Works U.S. Department of the Army 108 Army Pentagon

Washington, DC 20310-0108

Dear Administrator Regan and Assistant Secretary Connor:

We write to you today regarding the United States Supreme Court's most recent announcement to grant certiorari to Michael Sackett, et ux., Petitioners v. Environmental Protection Agency, et al. (Sackett). For almost two decades, rural communities, businesses, and industries who rely on clean water have been trapped in political and legal limbo, surrounded by a shroud of legal opinions and faulty federal regulations. On June 9, 2021, the United States Environmental Protection Agency (EPA) and the United States Army Corps of Engineers (Corps) (collectively, the "Agencies") announced their intent to revise the definition of "waters of the United States," (WOTUS).2 Any decision by the Supreme Court on Sackett will have profound impacts on the Agencies' rulemaking process. Therefore, we urge the EPA and the Corps to halt its current rulemaking.

The United States Court of Appeals for the Ninth Circuit has improperly held that federal jurisdiction for WOTUS should follow the "significant nexus" test laid out in Justice Kennedy's concurring opinion in Rapanos v. United States, 547 U.S. 715 (2006), rather than a more narrow approach based on the areas the Kennedy opinion and the plurality opinion authored by Justice Scalia have in common.3 The Obama Administration's 2015 WOTUS rule also followed this flawed "significant nexus" approach, resulting in an unprecedented expansion of the defin-



Committee on Transportation and Bufrastructure IL. Douse of Representatives Washington DC 20515

The Honorable Michael S. Regari

Assistant Secretary of the Army for Civil Works U.S. Department of the Army 108 Army Pentagon Washington, DC 20310-0108

with an Arsistant Secretary Comme:

We write body regarding the United States I are immunerald Protection Agency (IPA) and
I limit States Army Cerps of Engineers' (Cerps) (collectories), the "Agencies") stakeholder
mentach in advance of the Agencies" restriction of the Agencies "with the Cerc of the Agencies and Agencies and

The roundtable process, which was amounced on October 13, 2021, required The rotuntance process, written was atmosthated on Lexister 1.5, 2011, required uncerested stakeholders to organize a group of regional participants across a wide range of prescribed interest groups specified by the Agencies and then self-nominate by November 3, 2021, As a

result, stakeholders only had three words from the press release and a little ever a work from the Federal Regester notice on October 25th to organize and respond. ⁴ This redded function necessissed the deadling for nominators be extended until December 1, 2022.⁶

The Agencies' process also appeared to outsource the administrative work of the Agencies is applicants, thereby protestably excluding unable groups lacking the resource needed to meet the cleaning requirement of the Administration's repetitive calls for equity and periodicin, a process that part small participen the Administration's repetitive calls for equity and periodicin, a process that part small participen the Administration is repetitive calls for equity and provides the process that the small participen the Administration of the atministration of the small three small three small calls are solution of the land small three small calls are not provided further clearly on execusion of the constant of the small participant remarkables, that has not provided further clearly on execusion of the constant of the small participant remarkables, the has no provided further clearly on execusion of the constant of the small participant remarkables.

Furthermore, we have concerns with the lack of transparancy in the selection protein, as will as with the purpose of the discussions because at the runnshables. In the original concernment, the Agenties is said the nonadables and the selection of the protein of the protein of the selection of the protein of iscussion on implementation of "maters of the United States" (WHIUS). "This description of the American Conference of the Conference of t

crucial that the process the Agencies use to inform any update of the regulatory of WOTUS is transparent to the public. Accordingly, we respectfully ask that the recovide the following documents and written responses to the questions by May (

- Please provide the criteria used to evaluate each applicat and memos used to expand the criteria and its developer
- ppositions infinitions?

 Please provide copies of each application for the regional roundrables, as well as the
- When will the Agencies make public the participants in each of the ten re-

ney personnel or by contract? sere in the process are the Agencies in organ

these of the public who were not selected to participate the bable to submit information and feedback in that





Press Releases

Graves, Rouzer, Newhouse Lead 201 House Republicans in Renewing Calls for the Biden Administration to Drop WOTUS Expansion



Press Releases

Graves, Capito Lead Colleagues in Filing Amicus Brief on Clean Water Act Authority

Cross-Cutting ENDANGERED SPECIES ACT

- Final Definition of Habitat rule June 2022
- Proposed revisions to regulations for Experimental Populations June 2022
- Final Exclusion from Habitat rule July 2022
- Proposed Section 10 regulations Oct. 2022
- Proposed Compensatory Mitigation rule Dec. 2022
- District Court overturned three remaining Endangered Species
 Act regulations finalized under previous administration
- Migratory Bird Treaty Act Incidental Take regulations Aug. 2022 (Delayed)

IMPLICATIONS

- Return to pre-Trump species regulations
- Longer permitting times
- More mitigation and due diligence
- Strong push from environmental groups to list species close to mining



NEXT STEPS

- Litigation
- Engaging with allies on coalition comments
- Working with Capitol Hill on legislation
- Extensive comments
 - Pointing out when Fish & Wildlife Service doesn't use the best available science, and other legally flawed analyses
 - Providing individual comments on company-specific and minespecific listings

Cross-Cutting

NATIONAL ENVIRONMENTAL POLICY ACT REFORMS

PHASE 1: FINALIZED IN APRIL

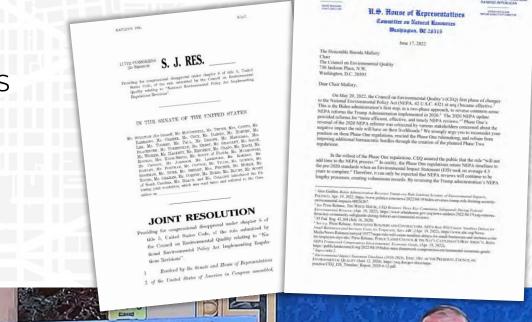
- Largely reverts back to pre-2020 regulations
- Three main revisions:
 - Effects analysis reinstated
 - Council on Environmental Quality's rule is floor, not ceiling for federal agencies
 - No requirement that federal agency base the purpose and need on the goals of an applicant

PHASE 2: Expected Aug. 2022 (likely delayed)

 Broader set of changes, likely will include requirement of climate change analysis and others

Congressional Review Act

- Senate passed Congressional Review Act Resolution (S. J. Res. 55) 50-47 to repeal new Phase 1 National Environmental Policy Act regulations
- House may consider Congressional Review Act Resolution (H. J. Res. 91) to repeal new Phase 1 National Environmental Policy Act regulations







REPEAL FEDERAL PERMITTING PROCESS RULE

SEN. DAN SULLIVAN

@SenDanSullivan

Cross-CuttingSILICA STANDARD

Mine Safety and Health Administration Assistant Secretary Identified as Highest Priority

- Enforcement initiative announced June 2022
- Anticipated proposed rule to lower silica exposure limit by 50 percent for all miners – Sept. 2022

NMA Position and Preparation

- Support use of powered air purifying respirators and administrative controls to meet new standard – June 2022
- Outreach to allied industry associations to align positions
- NMA technical silica workgroup
- Identification of silica expert to advise the NMA on technical issues both before and during the rulemaking
- Encourage the Mine Safety and Health Administration (MSHA) to complete rulemaking activities for Part 18
- Research new and evolving technology for silica testing and sampling devices





CORESafety_® REFRESH 2022-2023

- CORESafety pathway messaging changing to <u>Excellence of Mine Safety Zero Fatalities</u>
- Updating certification and recertification processes to accommodate any size operation, manufacturer or supplier
- Explore opportunities to establish the CORESafety Health and Safety Management System as a recognized body or clearing house for national and international recognition
- Enhance CORESafety video as a value-added safety tool that is user friendly
- NMA Health and Safety committee is evaluating opportunities to add Spanish-language captioning to select CORESafety videos
- The NMA is working collaboratively with the Mine Safety and Health Administration to update the 2004 MSHA/NMA Alliance Agreement
- NMA is updating the CORESafety website



BrandingREBRANDING TIMELINE

February - May

- Two rounds of opinion leader and decisionmaker focus group research
- 20 individual one-on-ones with select NMA members, Republican and Democrat Hill contacts

May - August

- Three rounds of creative development
- Draft new boilerplate descriptor

August

Rebrand approval

September

Rollout





The NMA's Rebrand Process RESEARCH INSIGHTS

- The NMA has strong name recognition among Hill Democrats and Republicans
- General consensus:



Name change not needed BUT participants like the idea of shifting the focus from the process to the product, moving from mining and extraction (process) to incorporating

Evolution of Our Descriptor ORIGINAL



The National Mining Association (NMA) is U.S. mining's advocate in Washington, D.C. and beyond.

The NMA is the only national trade organization that represents the interests of mining before Congress, the administration, federal agencies, the judiciary and the media—providing a clear voice for U.S. mining.

The NMA's mission is to build support for public policies that will **help America fully and responsibly utilize its mineral and coal resources.** Headquartered in Washington, D.C., the NMA has a membership of more than 250 corporations and organizations involved in various aspects of mining.

The NMA provides a forum for these diverse industry segments to be informed, heard and represented.

Evolution of Our Descriptor NEW



America's mining industry supplies the essential materials necessary for nearly every sector of our economy – from technology and healthcare to energy, transportation, infrastructure and national security.

The National Mining Association (NMA) is the only national trade organization that serves as the voice of the U.S. mining industry and the hundreds of thousands of American workers it employs before Congress, the federal agencies, the judiciary and the media, advocating for public policies that will help America fully and responsibly utilize its vast natural resources. We work to ensure America has secure and reliable supply chains, abundant and affordable energy and the American-sourced materials necessary for U.S. manufacturing, national security and economic security, all delivered under world-leading environmental, safety and labor standards.

Headquartered in Washington, D.C., the NMA has a membership of more than 250 companies and organizations involved in every aspect of mining, from producers and equipment manufacturers to service providers.

Design Direction



Focus on simplified, bold iconography that establish the industry's position as a modern industry, key to future innovation



Iconography that pushes conceptual thinking to create a logo that is memorable and unique to the NMA



Iconography that lends itself to profile image representation across social media platforms, which is essential when the icon cannot be locked up with the name



A blend of upper- and lower-case typography that strikes a balance between modern approachability and bold confidence

Design Options

1.

National National

Mining Association 2.



3.



4



5



6.



7



Design Recommendation



NMA

National Mining Association

The stylized "M" is sliced into sections to create dimension, where angular forms extend outward towards the viewer. While the "M" represents mining quite literally, the stylization of the letterform blends brightness, energy and future focus to create one holistic statement.

The design leads viewers to see more below the surface, a direct analogy to the work our industry does – both surface and underground mining – with imagery that has a forward momentum, pointing to our industry's relevance now and in the future.

Both bold and modern, the image and typography don't abandon the traditional mining feel.

Color Options



Option 1

Vibrant blue, symbolic of trust, strength and modernity, is coupled with a dark blue to create a balance of energy and gravitas.



Option 3

In a combination of options one and two, blue-green is paired with the darker blue to create a similar statement but with a bolder anchoring of the M icon to the text. The incorporation of the green tone reinforces our commitments in the sustainability space and the variety of future energy technologies that are made possible by mining.



Option 2

Blue-green, symbolic of growth, nature and energy, is coupled with a medium blue to create a bright and vibrant statement. The incorporation of the green tone reinforces our commitments in the sustainability space and the variety of future energy technologies that are made possible by mining.



Option 4

A brilliant gold, symbolic of optimism, clarity and warmth is paired with a deep blue, symbolic of strength and dependability.

New Brand Recommendation



NMA

National Mining Association

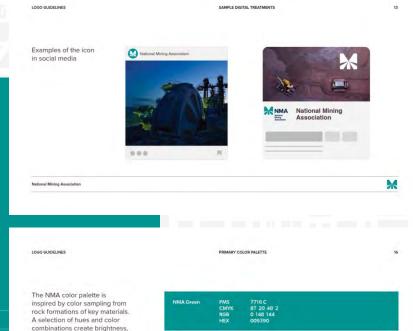
America's mining industry supplies the essential materials necessary for nearly every sector of our economy – from technology and healthcare to energy, transportation, infrastructure and national security.

The National Mining Association (NMA) is the only national trade organization that serves as the voice of the U.S. mining industry and the hundreds of thousands of American workers it employs before Congress, the federal agencies, the judiciary and the media, advocating for public policies that will help America fully and responsibly utilize its vast natural resources. We work to ensure America has secure and reliable supply chains, abundant and affordable energy and the American-sourced materials necessary for U.S. manufacturing, national security and economic security, all delivered under world-leading environmental, safety and labor standards.

Headquartered in Washington, D.C., the NMA has a membership of more than 250 companies and organizations involved in every aspect of mining, from producers and equipment manufacturers to service providers.

New Brand Guide





CMYK RGB HEX 0000 255 255 255

2768 C 100 91 37 45 2 29 73 011d49

energy and a modern presence.

National Mining Association



National Mining Association

America's mining industry supplies the essential materials necessary for nearly every sector of our economy – from technology and healthcare to energy, transportation, infrastructure and national security. The National Mining Association (NMA) is the only national trade organization that serves as the voice of the U.S. mining industry and the hundreds of thousands of American workers it employs before Congress, the federal agencies, the judiciary and the media, advocating for public policies that will help America fully and responsibly utilize its vast natural resources. We work to ensure America has secure and reliable supply chains, abundant and affordable energy and the American-sourced materials necessary for U.S. manufacturing and economic security. all delivered under world-leading environmental, safety and labor standards.

Headquartered in Washington, D.C., the NMA has a membership of more than 250 companies and organizations involved in every aspect of mining, from producers and equipment makers to service providers and transporters.

New Brand Guide









Ashley Burke Senior Vice President, Communications

National Mining Association 101 Constitution Ave. NW, Suite 500 East Washington, D.C. 20001

Phone: (202) 463-2600 Direct: (202) 463-2642 aburke@nma.org

Sample Heading

Subheading

Body Copy

Callout/Quote

BRAND GUIDELINES 2022 / 1







National Mining Association

101 Constitution Ave. NW / Suite 500 East / Washington, D.C. 20001 / Phone: 202. 463. 2600

Brand Journey

Original Brand

2000s Update

New Recommendation



National Mining Association®









NMA BUDGET

2023		2022 Budget	2023 Proposed
	Revenue		
	Producer Dues Non-Producer Dues Rental & Other Revenue Investment Total Revenue	6,350 1,365 205 1,800 9,720	6,823 1,485 205 1,550 10,063
	Expenses		
	Salary & Benefits Occupancy General Operating Legal & Regulatory Government Affairs	8,179 2,016 714 1,164 1,044	8,494 2,006 492 1,589 1,164
	Communications Members & Administration Count on Coal	535 304 850	519 387 810

Minerals Make Life

CORESafety®

Total Expense

Labor Management Outreach

General Operating Reserve Use

850

140

15,795

6,075

810

150

142

16,563

6,500

2023 Budget Highlights

- Defend against the regulatory wave
- Expand bipartisan coalitions
- Grow membership to minimize dues increase
- Maintain robust communications program on all platforms



NOMINATING COMMITTEE REPORT

OFFICERS

AUDIT & FINANCE COMMITTEE

EXECUTIVE COMMITTEE

DIRECTORS

CongratulationsINCOMING NMA CHAIRMAN

Mitch Krebs President and CEO



- Vice Chair of the NMA Environmental, Social, and Governance Task Force
- Former Vice Chair of the Audit and Finance Committee



Jimmy Brock
PRESIDENT & CEO CONSOL ENERGY



Presented by the National Mining Association Board of Directors to Jimmy Brock, with grateful appreciation for outstanding leadership and service as Chairman of the Board



Next MEETING

National Mining Association Board of Directors Meeting

April 2-4, 2023 | Sea Island, Georgia

